Registration Number: 0345983





ARSF
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August 12, 2021

Mr. Mike Major COTAPSA 77 Elizabeth Street, 3rd Floor Toronto, Ontario M5G 1P4

RE: Issues related Administration and Governance of the OMERS Pension Plan

Dear Mike Major:

Thank you for your letter dated July 23, 2021, in which you outlined your concerns about the costs and inefficient decision-making related to the administration of the OMERS pension plan. Specifically, your letter highlighted COTAPSA's concerns with Michael Rolland's dual roles at both the OMERS Administration Corporation (AC) and Sponsors Corporation (SC).

FSRA has contacted OMERS and we understand that OMERS will provide a response directly. As you may know, OMERS governance model is set out under the *Ontario Municipal Employees Retirement System Act, 2006*. As such, any concerns related to the plan's governance structure should be discussed with the Ministry of Municipal Affairs and Housing at:

Ministry of Municipal Affairs and Housing 17th Floor, 777 Bay Street Toronto, Ontario M5G 2E5 Tel: 416-585-7000 If at any time you have any questions or concerns, you may contact me either at the address above, or directly by email at Jane.zhao@fsrao.ca. Please reference the registration number shown at the top right-hand corner of this letter.

Sincerely,

Jane Zhao

Pension Officer

Jane Zhao